

Liquidity and the Structure of Intermediation

Douglas W Diamond¹ Yunzhi Hu², and Raghuram Rajan¹

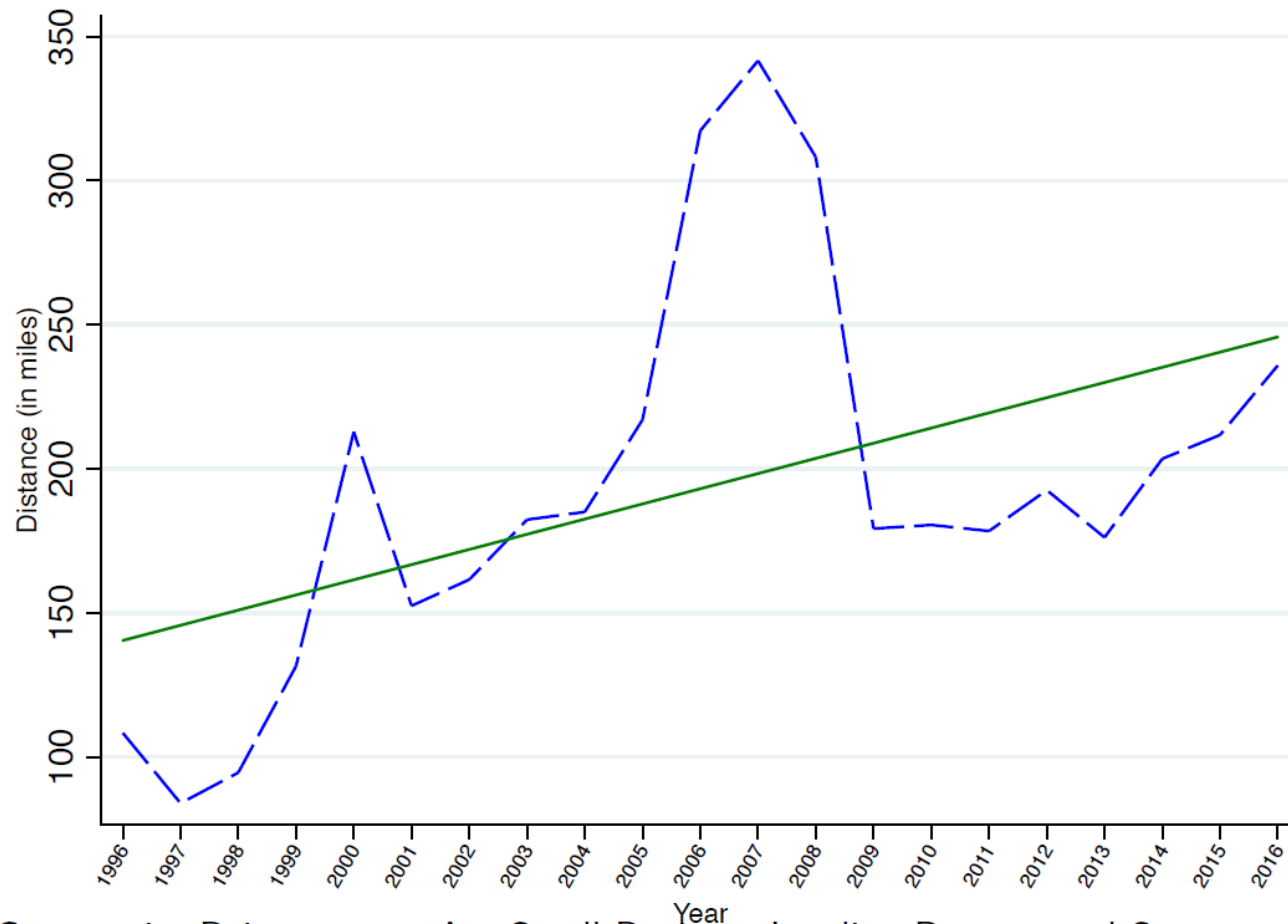
¹Chicago Booth ²UNC Kenan-Flagler

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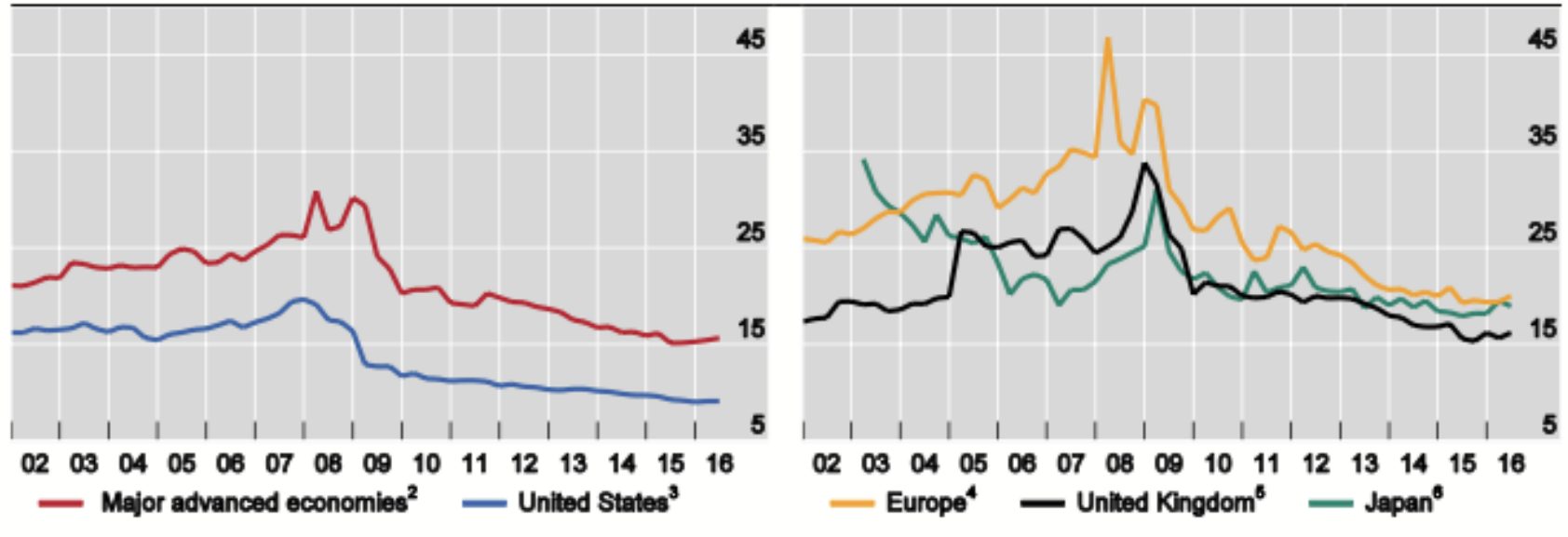
The University of Chicago Booth School of Business

Average lending distance between firm and bank in the United States (Granja, Leuz, and Rajan (2019))



Source: Community Reinvestment Act Small Business Lending Dataset and Summary of Deposits Dataset

Pro-cyclical Intermediary Leverage



¹ Total assets divided by total equity, weighted by asset size. ² For all the banks shown in this graph. ³ Bank of America, Citigroup, Goldman Sachs, JPMorgan Chase, Lehman Brothers (up to 08Q2), Merrill Lynch & Co, Morgan Stanley, Wachovia Corporation (up to 08Q2) and Wells Fargo & Company. ⁴ Banco Santander, BNP Paribas, Commerzbank AG, Credit Suisse, Deutsche Bank, UBS, UniCredit SpA. ⁵ Barclays, HSBC, Lloyds TSB Group, Royal Bank of Scotland. ⁶ Mitsubishi UFJ Financial Group, Mizuho Financial Group, Sumitomo Mitsui Financial Group.

Sources: Capital IQ; BIS calculations.



Motivation

- What explains the seemingly increased risk taking over the financial cycle?
- What explains low intermediary capital/high leverage at the peak?
- Are the two connected?



Yes! Via corporate liquidity

- Liquidity: the wealth (net worth) of experts in the real sector (firms) who are able to produce with specialized assets.
 - Current net worth/liquidity \Rightarrow Can reduce upfront borrowing.
 - Increased anticipated future net worth/liquidity \Rightarrow Increases the future value of the firm as collateral (Shleifer-Vishny (1992)).
- Financial intermediaries:
 - Increase corporate governance through screening, monitoring, and certification
 - Certify intermediation services through “skin in the game” capital



This paper

- What changes over the financial cycle: corporate liquidity!
 - Perhaps affected by monetary policy
- Current and future liquidity alters the need for governance services provided by intermediaries
 - Lowers up front borrowing and increases debt recovery
 - e.g., Liquid housing market
- Periods of abundant anticipated liquidity narrow sources of finance:
 - Increases dependence of corporate borrowing on continuing liquidity while reducing need for “skin in the game” intermediary capital.
 - Riskier loans may be made
- May seem like low intermediary capital causes intermediary risk taking but...

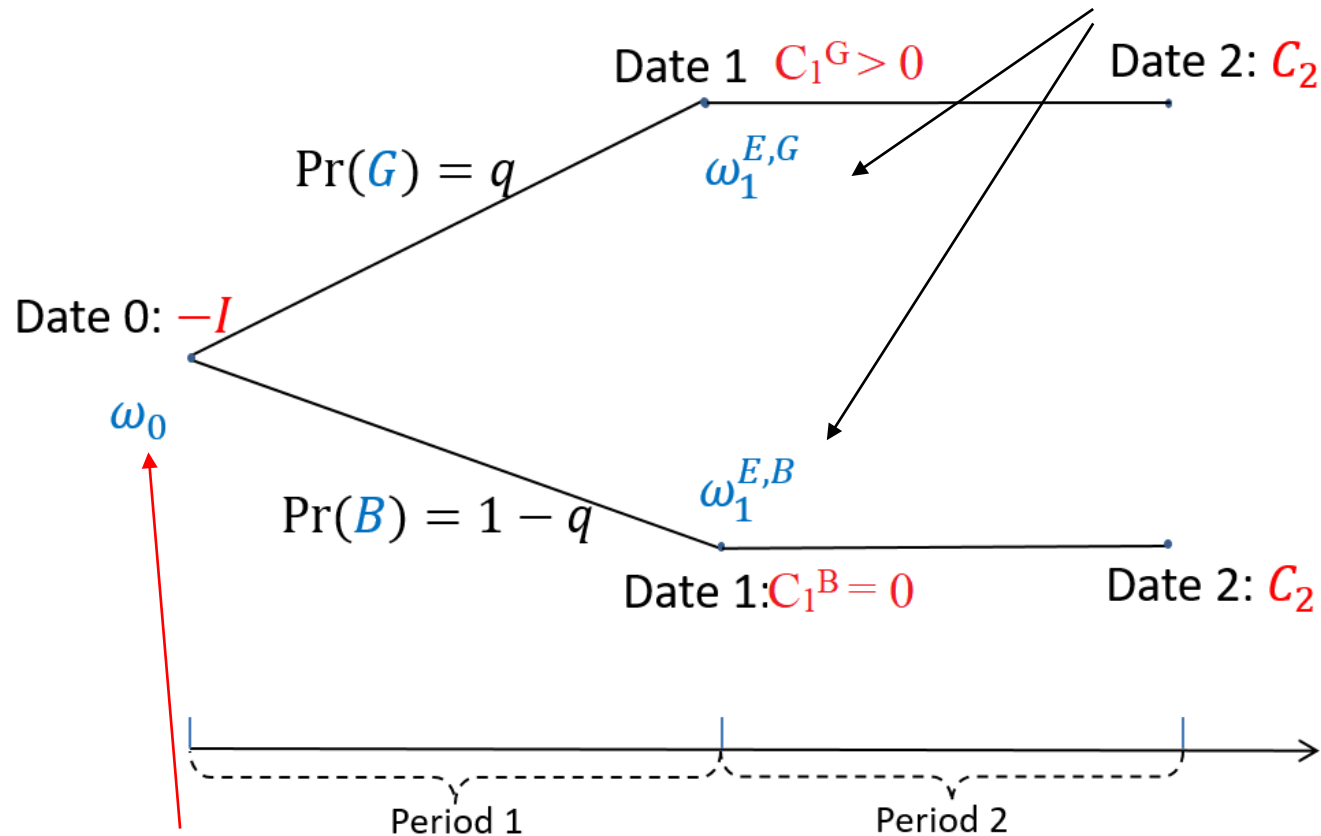


The model in four slides

- Corporate expert needs to borrow for a two-period project of size I
- After starting project, incumbent expert may need to sell out (or raise more financing) at interim date
- Only other experts can run the project. They are the natural bidders at an interim date.
- Their bids allow the incumbent to sell out if needed but also help the financier enforce payments.
- Financiers
 - Bank – can screen experts
 - Direct investors -- cannot
- Financiers can enforce debt by
 - Seizing project on non-payment and selling to other experts or threatening to do so.
 - Directly appropriating cash flows if corporate governance/cash flow pledgeability is high.

The project and current and future liquidity

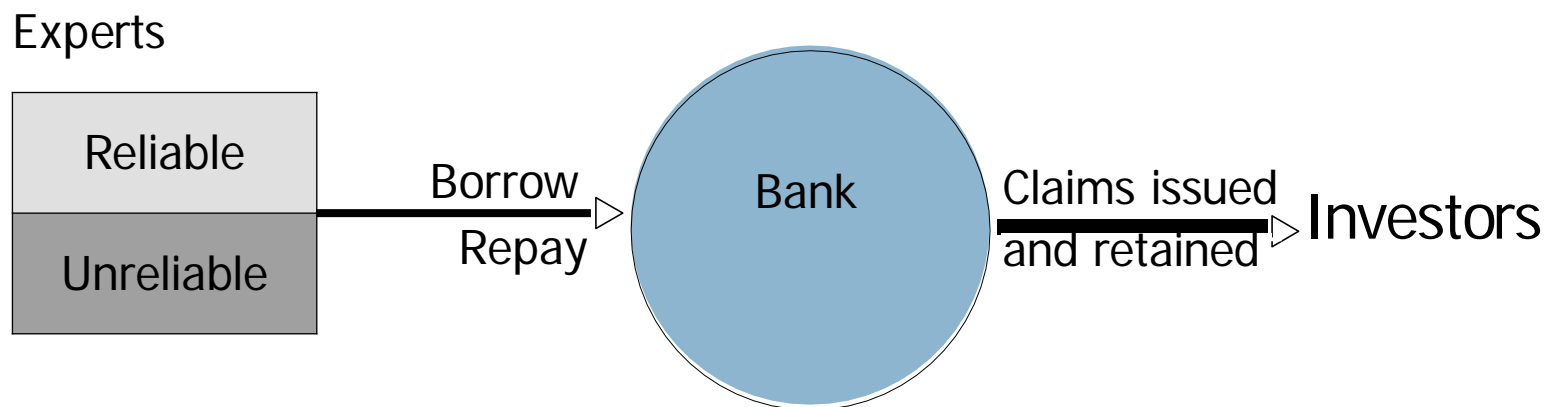
- ▶ Three-date, two-period, uncertain future industry liquidity



- ▶ Initial expert has liquidity ω_0 and needs to borrow at least $I - \omega_0$ at date 0 through short-term debt contract D_1

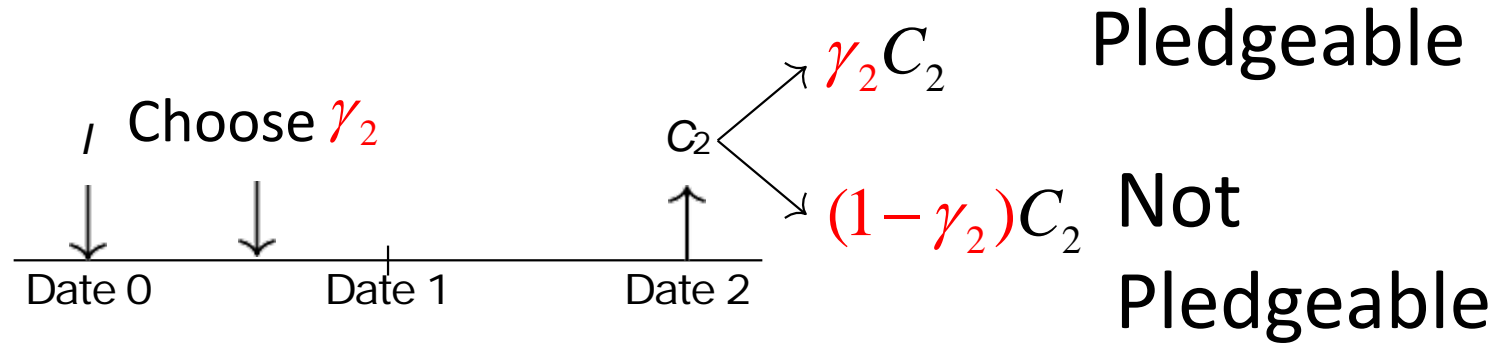
- ω_0 – our notion of current liquidity, ω_1^{E,s_1} is anticipated future liquidity in state s_1 .

The Role of the Intermediary



- ▶ Only reliable experts can increase cash flow pledgeability. Only banks can screen for such experts up front.
 - Higher pledgeability increases the fraction of verifiable cash flow that any lender can appropriate
- ▶ Bank: Costly screening thus enhances governance/pledgeability
 - Bank capital: costly equity retention to commit to screening/monitoring

Governance/pledgeability of cash flows



- ▶ Reliable incumbent can increase pledgeability and borrowing capacity
 - Can increase γ_2 from $\underline{\gamma}$ to $\bar{\gamma}$ after date 0.
 - $\gamma_2 C_2$ is verifiable and can be a committed date-2 payment to any investor.
 - Increased γ_2 may allow more to be borrowed at date 1 (and may increase bids for the firm at date 1).
 - But γ_2 is set by the incumbent after borrowing. Why would she increase it if it increases her repayment?
 - Higher incentive to increase if high need to sell/raise funds
 - Incentive lower if high debt outstanding

Payment Enforcement

- Debt enforcement by banker at date 1 through threat of sales to other experts for the amount they bid.
Experts with higher net worth can bid more.
- ω_1^{E,s_1} – outside experts' own funds (anticipated future liquidity in state s_1)
- Cash flow pledgeability: $\gamma_2 C_2$
- At future date 1 experts will bid:

$$B_1^{E,s_1}(\gamma_2) = \min \left\{ \underbrace{\omega_1^{E,s_1}}_{\text{date-1 liquidity}} + \underbrace{\gamma_2 C_2}_{\text{pledgeability-based borrowing}}, \underbrace{C_2}_{\text{value of asset}} \right\}$$



Results

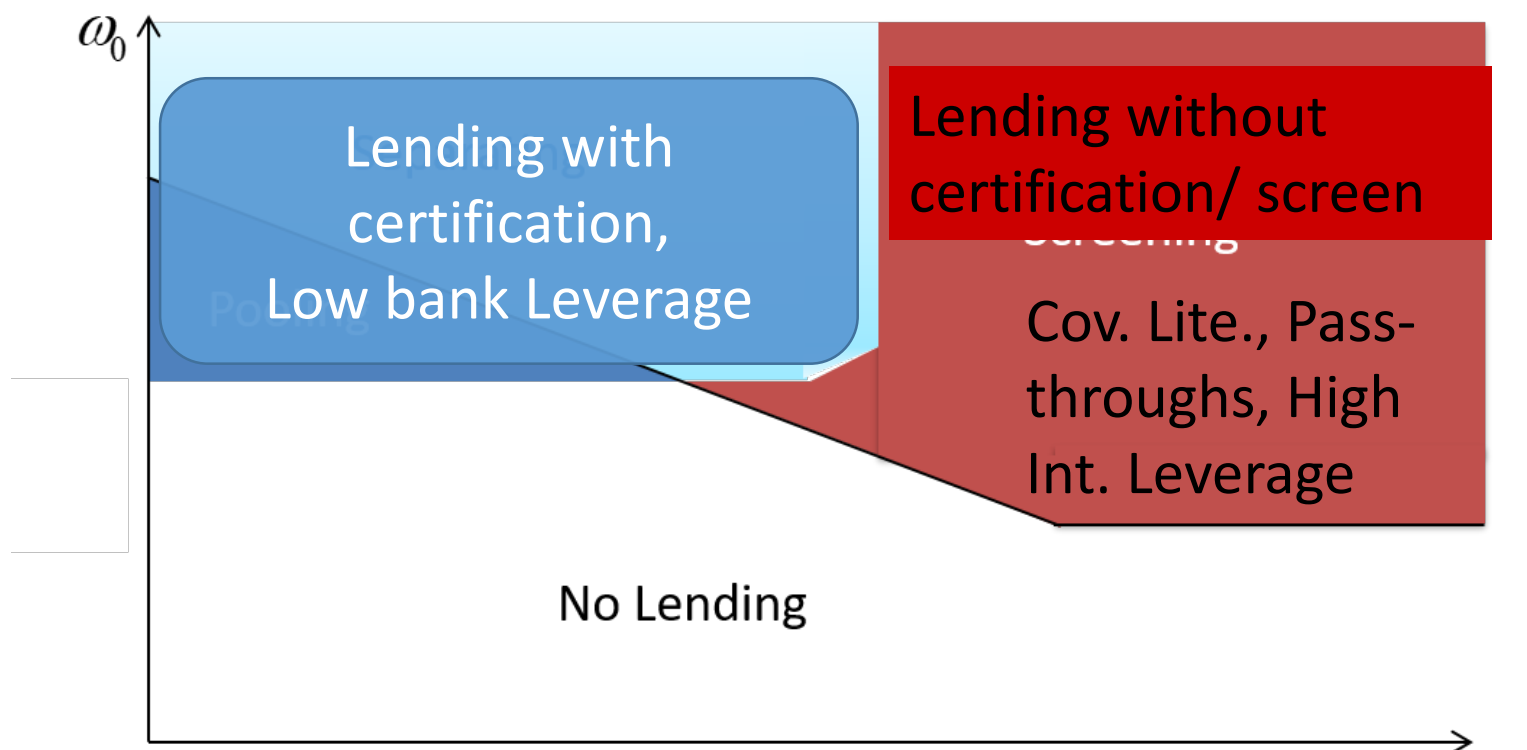
- Higher anticipated corporate liquidity, higher debt repayment can be supported without pledgeability
- Higher debt outstanding, lower incentive to raise pledgeability

Implications for equilibria

- High future corporate liquidity => higher amount can be borrowed today
 - Low pledgeability set and low need for intermediation
 - Banks have low capital
 - Higher credit risk, especially if liquidity does not materialize
- Moderate corporate liquidity => moderate borrowing today
 - High pledgeability and high need for intermediation
 - Banks have high capital to commit to perform screening services
 - Lower credit risk but more credit rationing

Equilibrium Roles for Intermediaries

Current
Liquidity



Future liquidity if good times
continue

$\omega_1^{E,G}$



Conclusion

- Abundant corporate liquidity reduces the need for governance and also intermediary services that enhance governance.
 - Narrows sources of finance
- Reduced need for intermediary to commit to providing services implies less need for intermediary capital.
 - Demand for intermediary capital low
 - Pass-through entities proliferate
- Resulting low corporate pledgeability/low intermediary capital can really hurt the economy if corporate liquidity evaporates.
- High liquidity, not low capital, is ultimate cause of risk taking in the model.