

# The Effect of Bank Supervision on Risk Taking: Evidence from a Natural Experiment

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## AFA Annual Meeting

January 4, 2019

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# Motivation

- Financial institutions are subject to an inordinate amount of supervisory oversight
- Despite this focus on supervision, crises emanating from the financial sector are recurring phenomena
  - ▶ Inadequate supervision often blamed
- Raises some questions:
  - ▶ How effective is supervision over and above regulations?
  - ▶ Can supervisors protect the nonfinancial sector and taxpayers from losses?

# Research Questions

- 1 Do changes in supervisory resources alter risk taking behavior of financial institutions?
- 2 Can bank supervision affect the prevalence and costs of bank failures?
  - ▶ Through which channels?

Familiar endogeneity issues:

- Changes in supervision tied to differences between banks or operating environments
- Difficult to disentangle effects of regulation

# Background: Regulatory and Supervisory Environment

- We focus on federally chartered S&Ls in the 1980s
- Primary regulator: FHLBB (subject to same regulations)
- Supervisory oversight: purview of regional FHLBs (PSA)
  - ▶ Supervisors: FHLB employees, reported to local president

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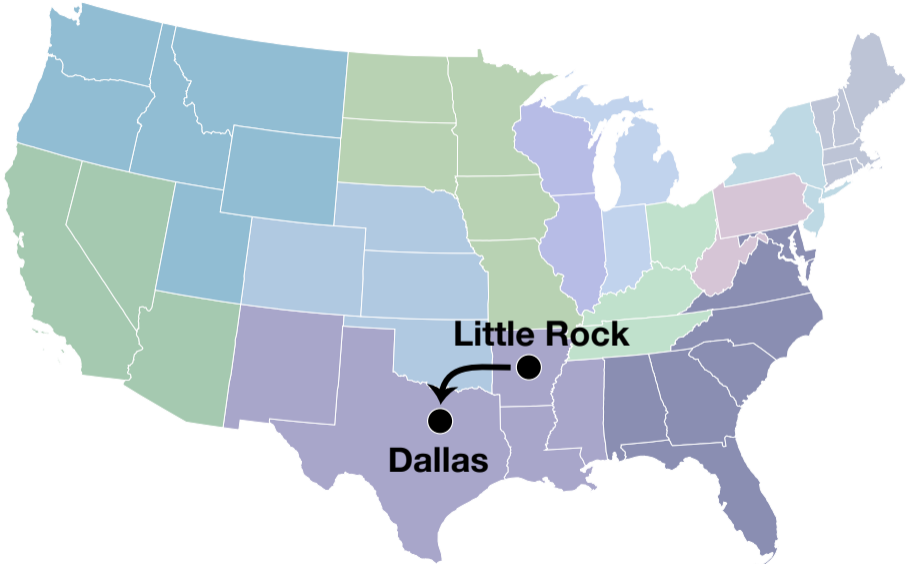
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- Weakening of Arkansas congressional delegation led to successful relocation vote in 1983
- Directed to move **to Dallas** “as rapidly as possible”



# Natural Experiment: Relocation of the 9th District HQ



## Natural Experiment: Relocation of 9th District FHLB

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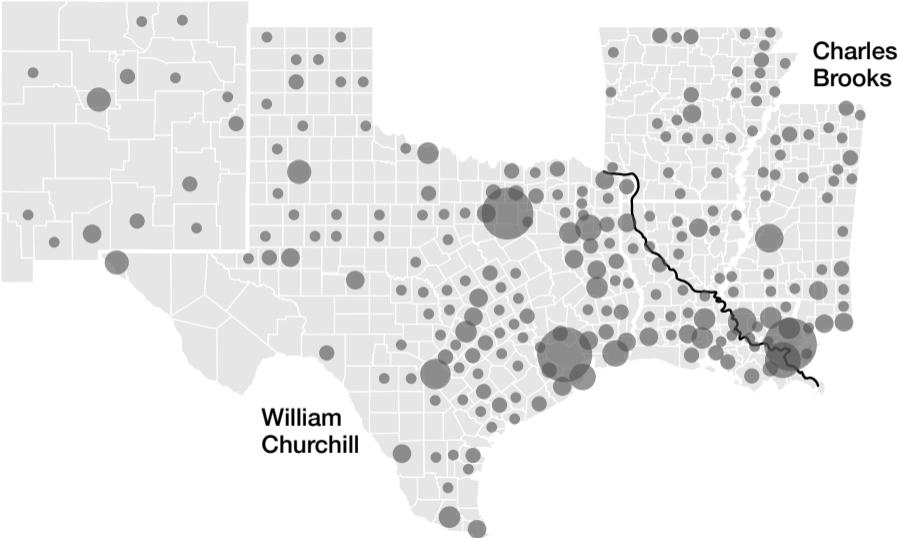
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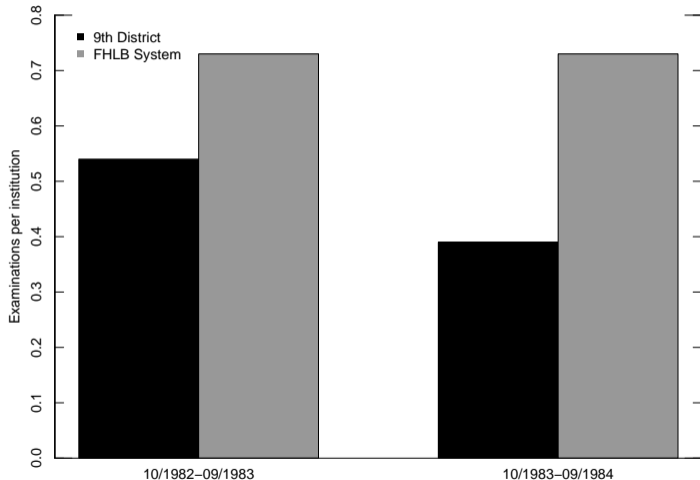
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- All but 11 employees quit (including the chief). Only 2 were field agents, remainder were clerical/admin staff
- Restaffing effort was slow; in 1986, chairman of FHLBB brought in 250 supervisory and examination staff from other districts for six-week blitz

# Field Agents' Division of $\approx 500$ S&Ls



# Examination Intensity: Examinations per Institution

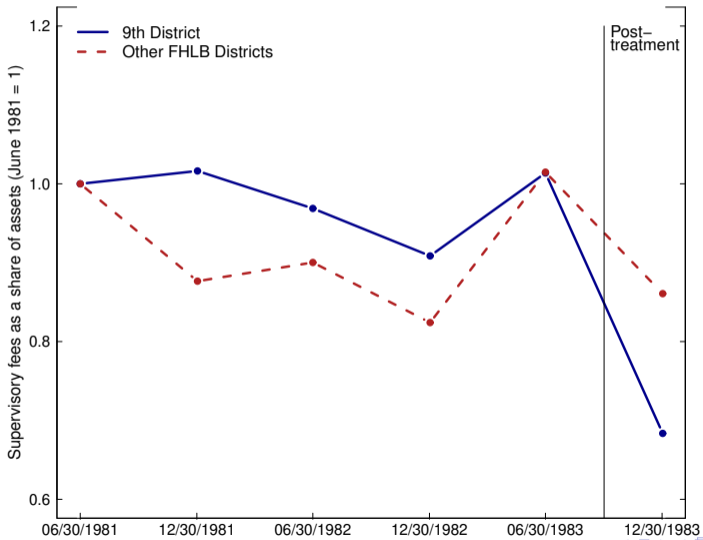


# Trainee Examiners in Selected FHLB Districts (1984)

## Trainee Examiners

4th district, Atlanta	27%
7th district, Chicago	22%
<b>9th district, Dallas</b>	<b>43%</b>
10th district, Topeka	19%
All FHLB districts	22%

# Supervisory Fees Paid by S&Ls





# Data

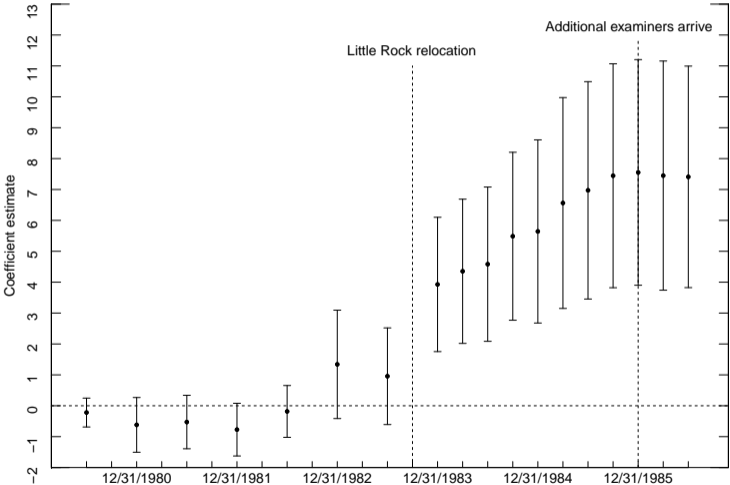
- Federally chartered S&Ls in contiguous U.S.
  - ▶ Thrift Financial Reports (TFR)
  - ▶ Key measure of risk: “Higher risk real estate investments”
    - ★ CRE, ADC, service corp. investments
- County and state-level characteristics
  - ▶ Census, BEA, BLS
- Failure Transaction Database (FTDB) from the FDIC

# Methodology: Difference-in-Differences

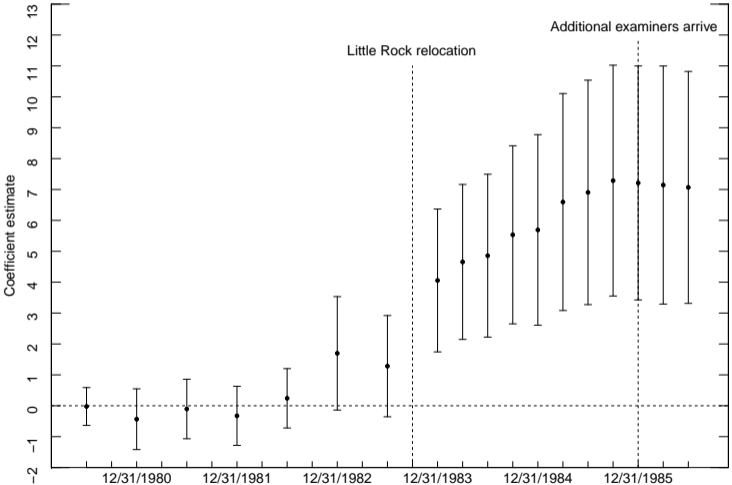
- Standard DiD specification: 9th district thrifts compose the treatment group:

$$Y_{i,t} = \alpha + \eta_t + \psi_i + \gamma(Post_t \times Treatment_i) + \phi'(Post_t \times \mathbf{B}_{i,1982}) + \zeta' \mathbf{S}_{i,t-1} + \theta' \mathbf{C}_{i,t-1} + \varepsilon_{i,t}$$

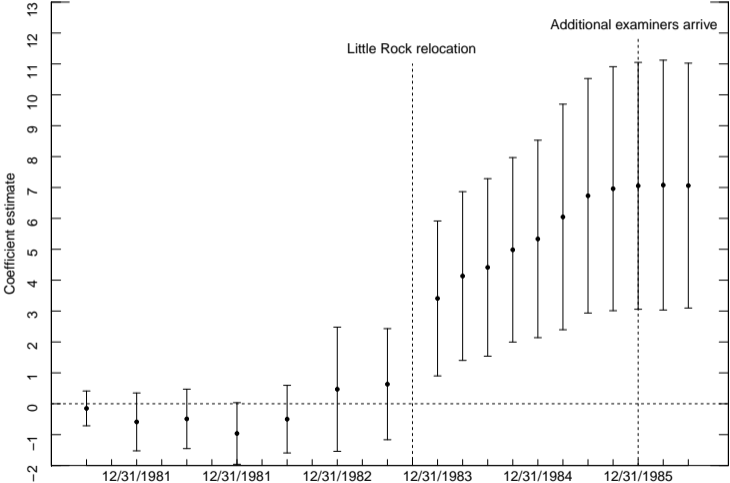
# 9th District vs. Other Districts (Risky Assets, % of Bal Sheet)



# 9th District vs. 4th District (Risky Assets, % of Bal Sheet)



# 9th District vs. Matched Thrifts (Risky Assets, % of Bal Sheet)



# Robustness Checks: Oil Boom/Bust

- The 9th district was more reliant on oil extraction than other districts on average
  - ① Variation within 9th district states: AR had a mining share of GSP of  $< 2\%$ 
    - ★ Compare with bordering Missouri (also no oil economy)
  - ② Compare with other oil dependent states
    - ★ Hamilton and Owyang (2012): KS, MT, ND, OK, WY

# Robustness Checks

Panel A: Arkansas (9th District) vs Missouri (8th District)				
	(1)	(2)	(3)	(4)
<i>Post</i> × <i>Treatment</i>	9.13*** (1.98)	4.75** (1.97)	4.72** (1.97)	5.00** (2.07)
N	543	543	543	543
Adj. R <sup>2</sup>	0.79	0.80	0.81	0.81

Panel B: 9th District vs Oil States				
	(1)	(2)	(3)	(4)
<i>Post</i> × <i>Treatment</i>	3.01*** (1.06)	4.10** (1.86)	3.81* (2.04)	2.94* (1.60)
N	2,720	2,720	2,720	2,720
Adj. R <sup>2</sup>	0.65	0.66	0.66	0.68
State-level controls	–	✓	✓	✓
County-level controls	–	–	✓	✓
Bank-level controls	–	–	–	✓

Results are not driven by:

- Oil shocks
- Texas thrifts
- Region-specific capital shock

# Placebo Tests

- Placebo tests using matched commercial banks that look like S&Ls
  - ▶ Same local lending environment
  - ▶ Same ability to invest in higher risk real estate loans
  - ▶ Different supervisor

Panel D: 9th district commercial banks vs rest of country				
	(1)	(2)	(3)	(4)
<i>Post</i> × <i>Treatment</i>	0.004 (0.002)	0.004 (0.002)	0.003 (0.002)	0.003 (0.002)
N	15,165	15,165	14,918	14,918
Adj. R <sup>2</sup>	0.75	0.75	0.73	0.73
State-level controls	–	✓	✓	✓
County-level controls	–	–	✓	✓
Bank-level controls	–	–	–	✓



# Consequences of Bank Risk Taking

- 1 We show that the risky loans increased the probability of failure
  - ▶ Also: more rapid asset growth (>20%) and reliance on dodgy types of capital
- 2 Higher failure costs in 9th district
  - 1 **Poorer quality assets**  $\Rightarrow$  fewer assets passed to acquirers, more bad assets passed to FSLIC
  - 2 Less oversight should lead to **delays in resolution**

$$Y_{i,t} = \alpha + \beta \cdot 9th\ District_i + \Phi' X_{i,t-1} + \eta_t + \varepsilon_{i,t}$$

# Resolution Costs by FHLB District (1983-1990)

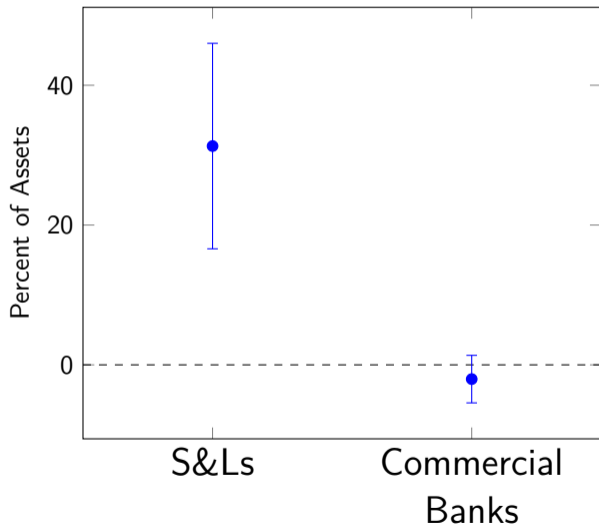
Panel A: Weighted Average Costs of Failure by FHLB District and Charter Type

<u>Savings &amp; Loans</u>			<u>Commercial Banks</u>		
FHLB District	Rank	Resolution Costs/Assets (%)	FHLB District	Rank	Resolution Costs/Assets (%)
<b>Dallas</b>	<b>1</b>	<b>80.7</b>	Cincinnati	1	25.9
Topeka	2	35.7	Topeka	2	24.6
Des Moines	3	21.8	New York	3	20.7
Atlanta	4	19.8	Seattle	4	20.7
New York	5	18.4	Chicago	5	19.7
Chicago	6	18.1	San Francisco	6	17.3
Boston	7	15.8	<b>Dallas</b>	<b>7</b>	<b>15.5</b>
Cincinnati	8	13.5	Des Moines	8	13.7
Indianapolis	9	12.6	Indianapolis	9	13.6
Seattle	10	10.4	Pittsburgh	10	12.4
Pittsburgh	11	9.9	Boston	11	7.9
San Francisco	12	9.3	Atlanta	12	5.9

State-level ranks for 9th District S&Ls (commercial banks):

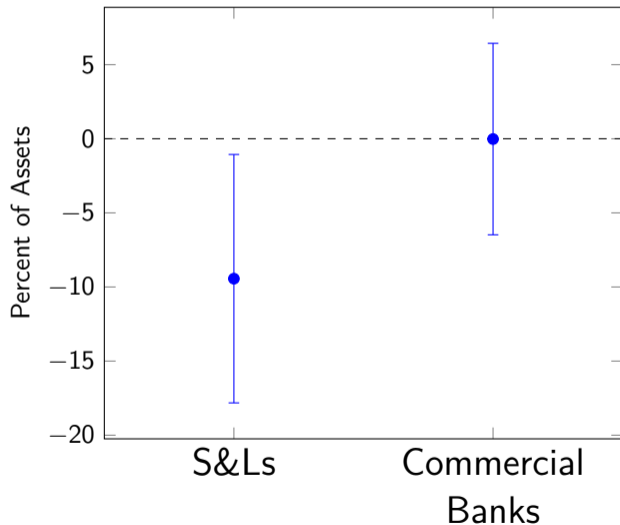
AR:1(6); TX:2(25); NM:3(9);  
LA:4(10); MS:12(34)

## 9th District Resolution Costs were Greater ('83-'90)



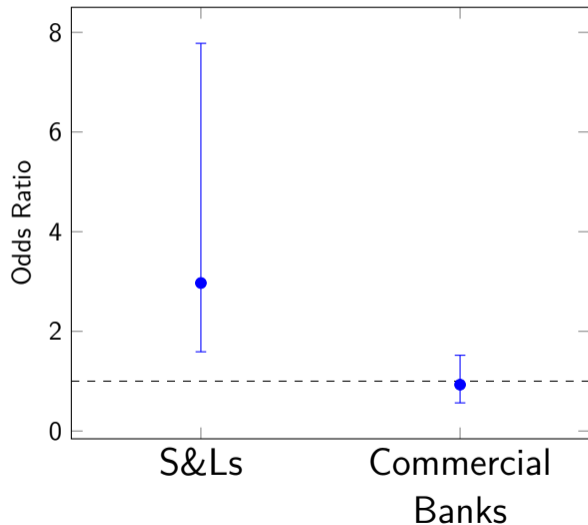
- Each failure cost taxpayers approx 30pp more (as a share of failed banks' assets)

## 9th District Assets Passed to Acquirer were Lower ('83-'90)



- Each failed bank passed 10% less of its balance sheet to the acquirer

## 9th District Pr(Net Worth < 3%) 1yr Before Failure was Higher ('83-'90)



- The odds of observing a *regulatorily* insolvent thrift 1 year before closure are 3 times larger in the 9th district

# Conclusion

- Supervision (narrowly defined) has an important effect on bank behavior and can help limit the broader economic costs of financial sector turmoil
  - ① Thrifts invested more heavily in risky loans, and grew more quickly while using substandard capital
  - ② Risk taking activity ceased upon arrival of additional supervisors/examiners
  - ③ Higher incidence and cost of failures resulted
- Allocation of sufficient supervisory resources is crucial for optimal banking policy and financial stability